

ANNUAL MEMBERSHIP CERTIFICATE 2023



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We hereby certify that

CCIC P&O Malaysia Sdn. Bhd.

No 6-1, Plaza Sungai Udang
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76300 Sungai Udang
Melaka
Malaysia

(A group member represented by CCIC)

is a member in good standing of

TIC Council

Brussels, August 2023

A handwritten signature in black ink, appearing to read 'Ramanathan', written over a faint circular stamp.

Director General